



## ALEXANDRIA.

September 19, 2021

City of Pasadena Economic Development and Technology Committee:|

We are writing to express our support of Eric Duyshart's Memorandum titled "Update on Local Life Science Activities" on the growing importance of the life science industry in the City of Pasadena. Alexandria Real Estate Equities, Inc. is the leading and longest-tenured owner, operator, and developer of transformative life science campuses. In this capacity, we have witnessed the significant value that life science industry brings to local communities and economies. We also have deep experience working with cities to navigate zoning laws and ordinances required to meet the specialized needs of life science developments.

We are proudly headquartered in the City of Pasadena and own and operate a 30,000 square-foot life science building on Hill Avenue. We plan to grow here and would like to help establish Pasadena as the next leading life science cluster. Life science uses offer a number of benefits to the local community. Life science jobs are well paying with highly transferable skill sets. These jobs span all levels of education providing opportunities for graduates from Pasadena institutions, including Caltech, Pasadena City College, and others. Importantly, life science companies are working to solve problems that impact society at large. Recent companies out of Caltech are working to develop gene therapy for rare childhood diseases and novel cell therapies to treat cancer.

A collaborative relationship between life science developers and the City of Pasadena is critical for building a vibrant life science ecosystem. Life science buildings include specialized laboratory space which require more robust infrastructure and capital investment than typical commercial buildings. In clusters where life science has thrived, a key driver has been supportive local government to ensure that life science uses are considered as part of city planning, and that challenges are met with responsiveness and flexibility to avoid long and costly delays.

With Pasadena's history in the sciences and the incredible work being done out of Caltech, Pasadena has a unique opportunity to create a world-class life science ecosystem. We encourage the City of Pasadena to support this opportunity by considering the needs of life science uses when making planning updates, such as the ECSP Update.

Sincerely,

Hallie Kuhn, PhD  
Vice President, Science & Technology  
Alexandria Real Estate Equities, Inc.